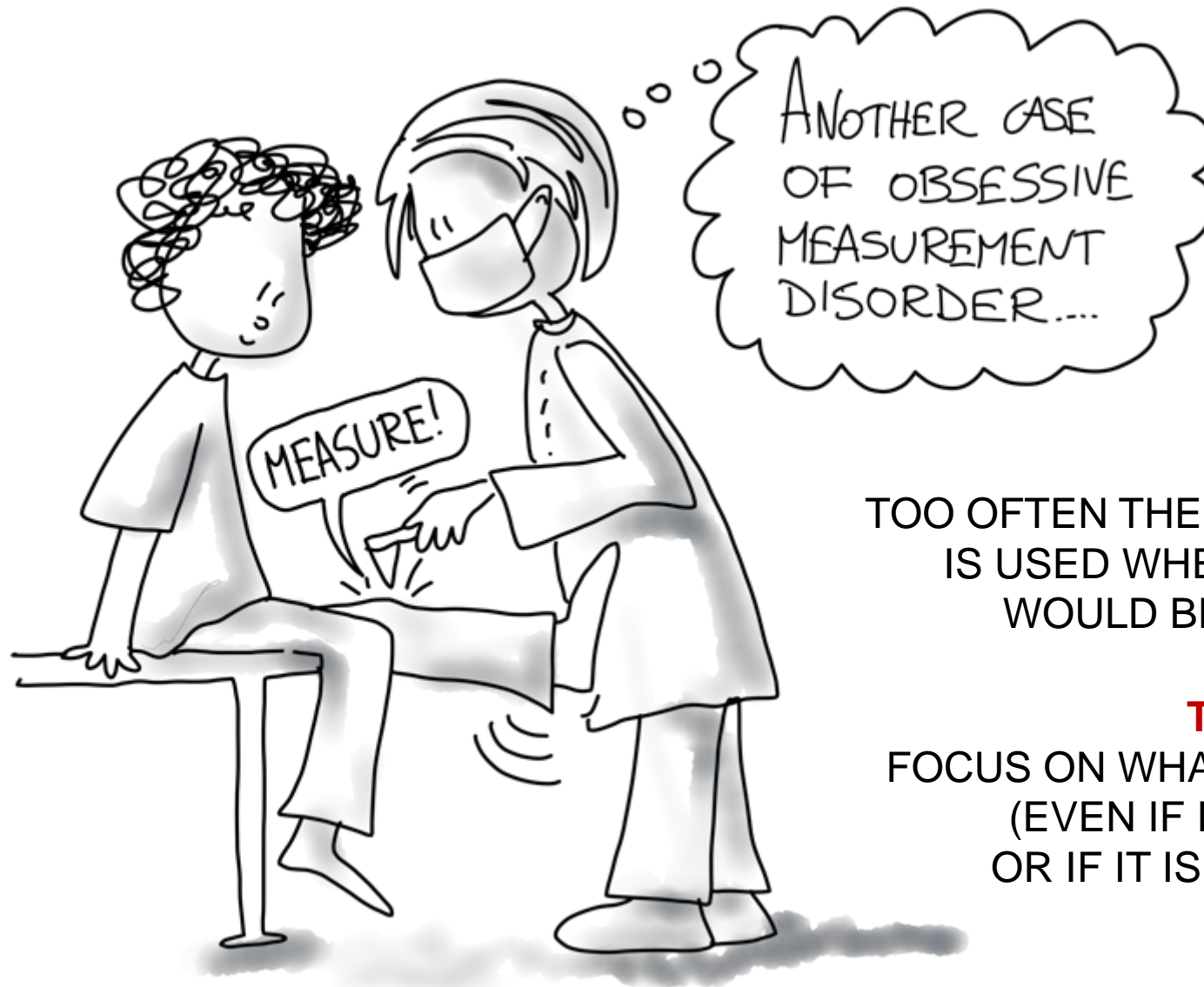


# UNDERSTANDING FIRST

Why putting understanding  
before measurement  
matters

# «Measure» as a knee jerk reaction



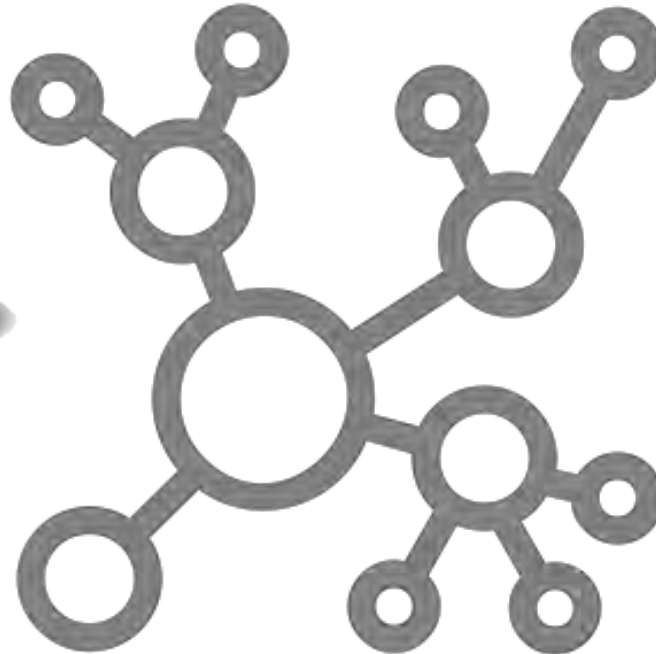
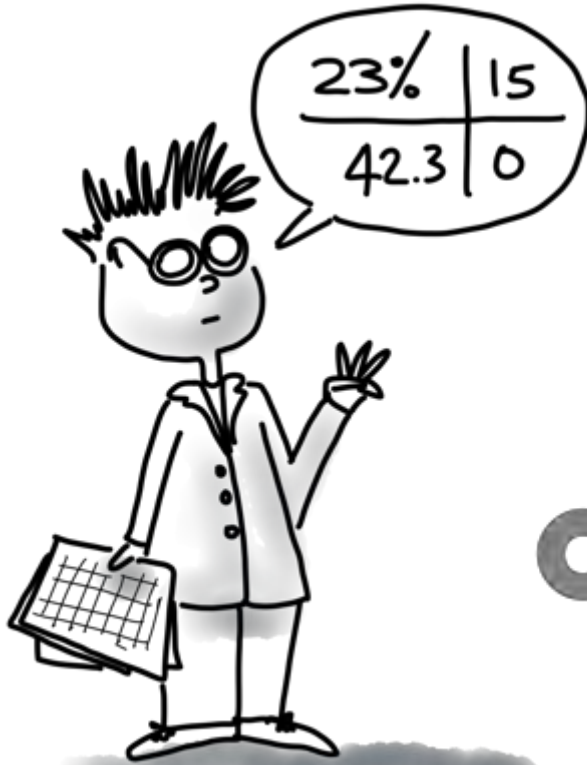
## **THE PROBLEM:**

TOO OFTEN THE WORD «MEASURE»  
IS USED WHEN *UNDERSTANDING*  
WOULD BE A BETTER CHOICE

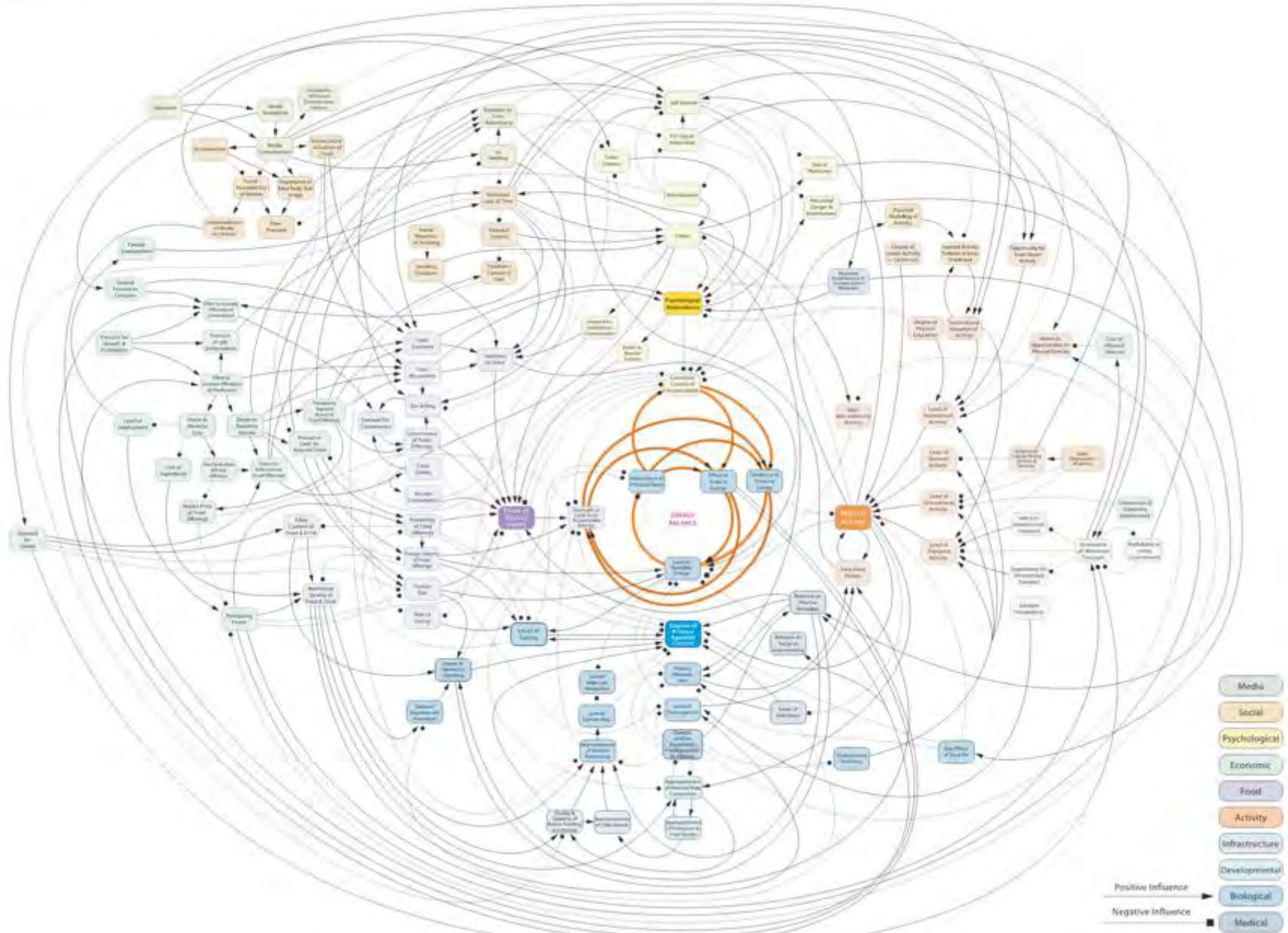
## **THE CONSEQUENCE:**

FOCUS ON WHAT CAN BE COUNTED  
(EVEN IF IT DOES NOT COUNT  
OR IF IT IS NOT UNDERSTOOD)

# What is “understanding”?

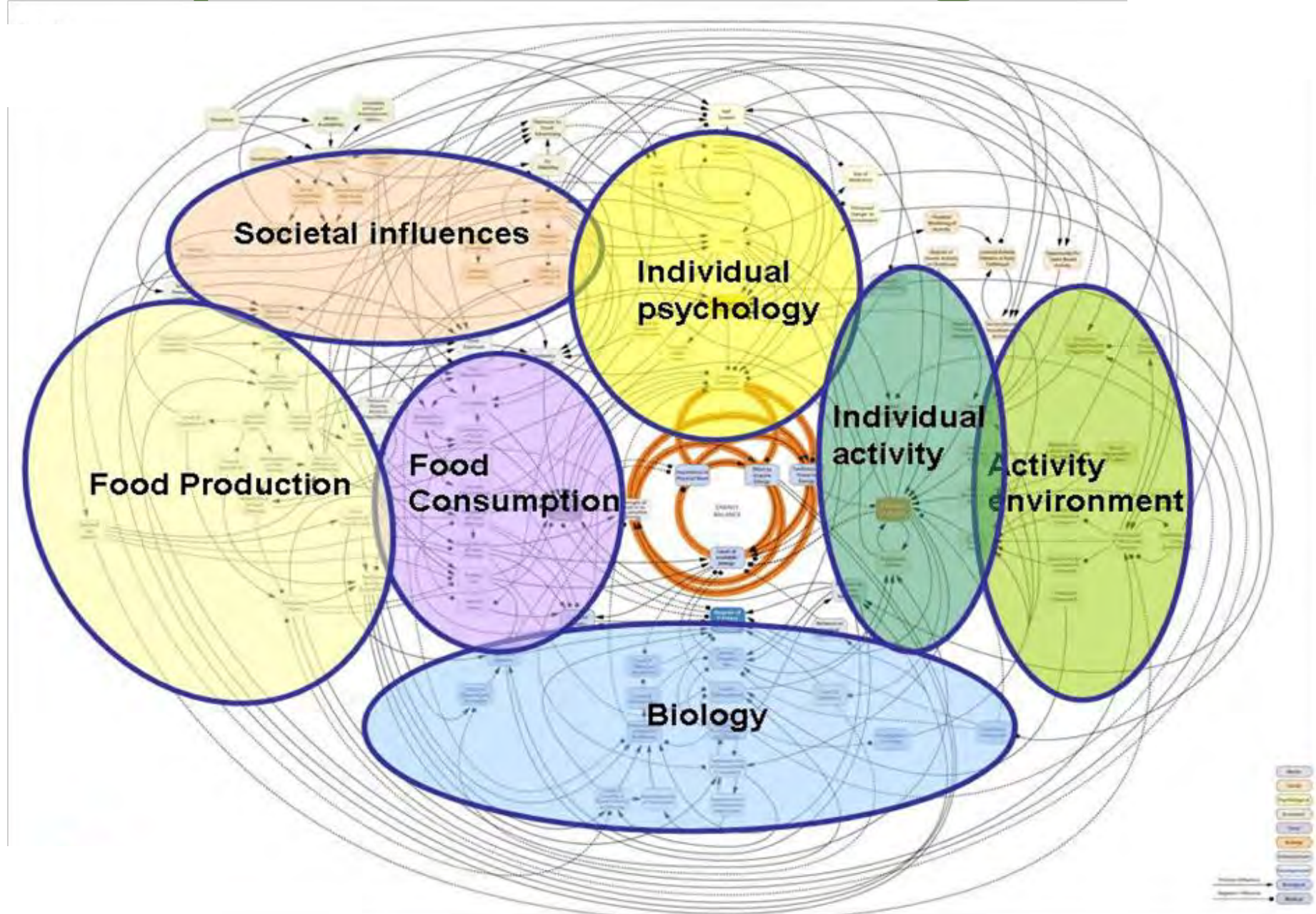


# An example of «understanding»



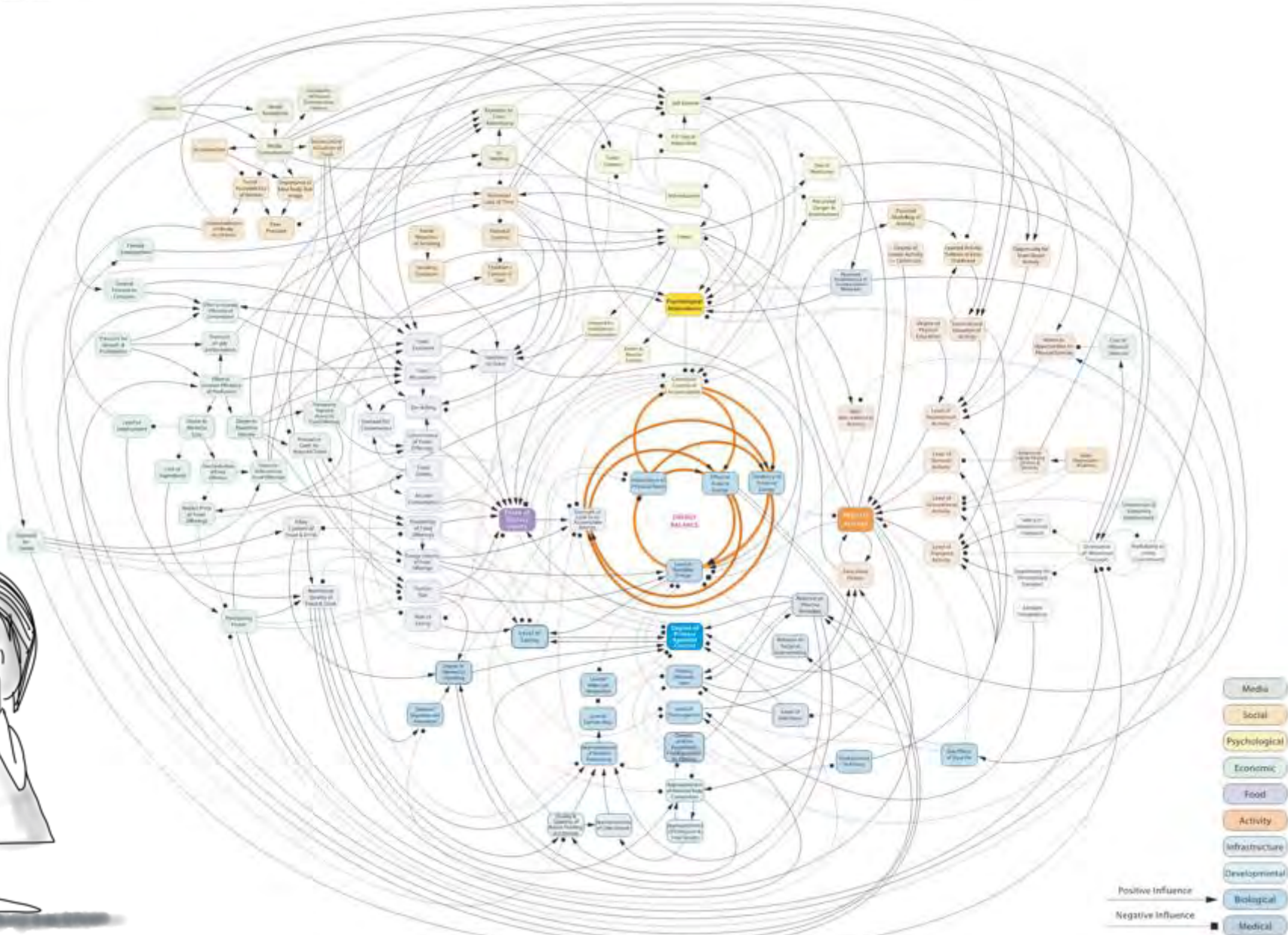


# An example of «understanding»



# An example of «understanding»

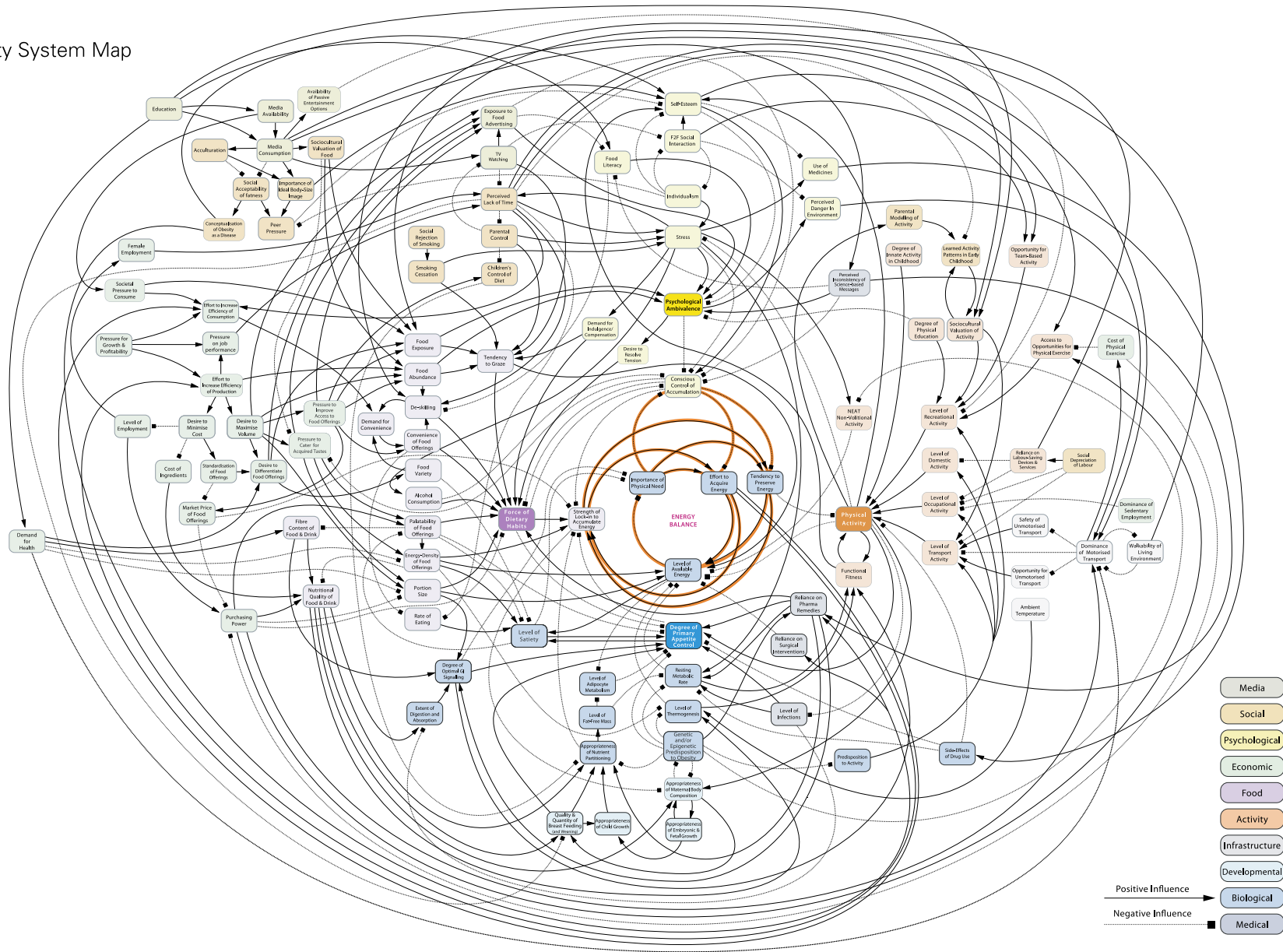
OMG!  
IT IS SO  
SCARY!

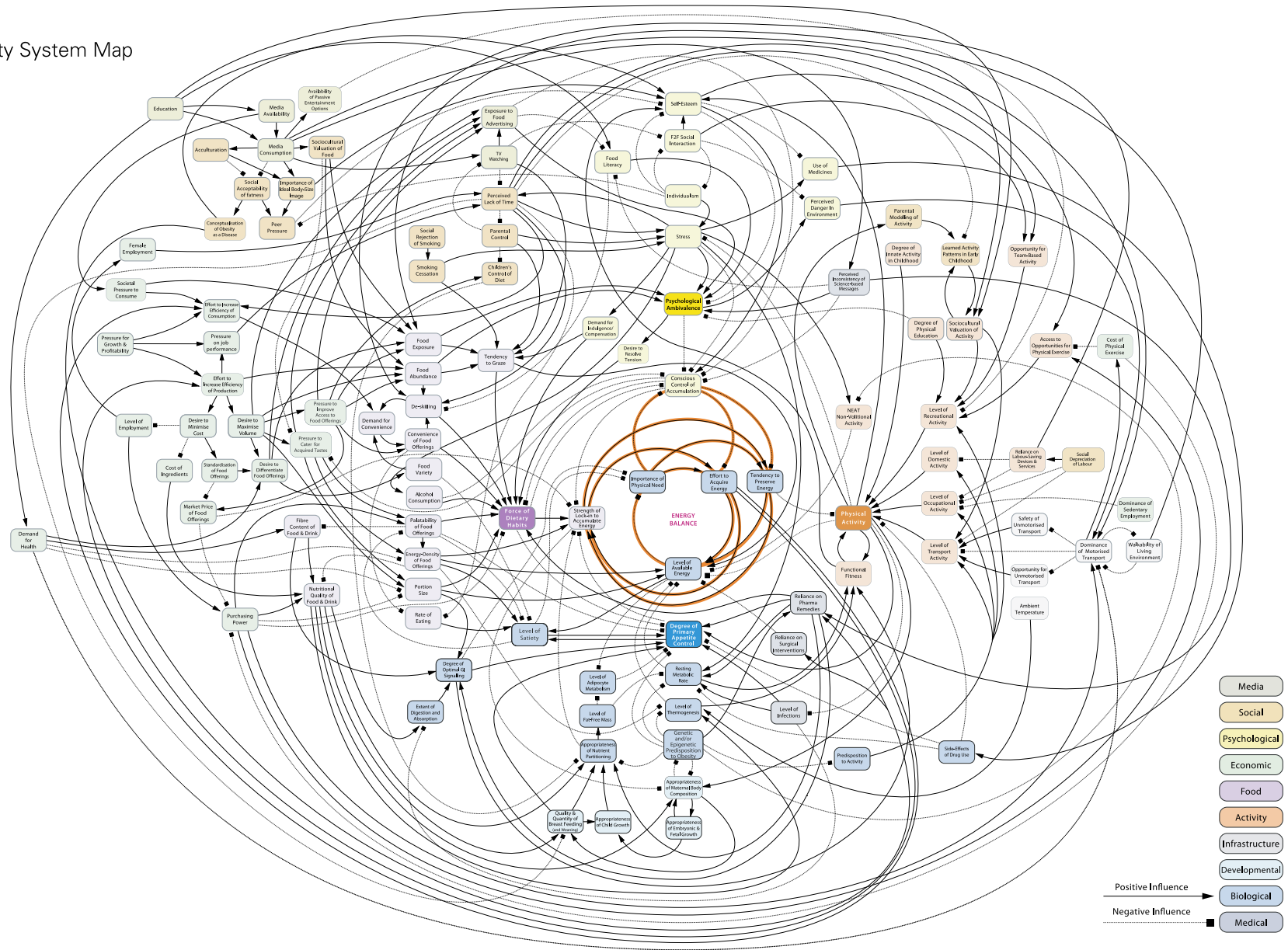




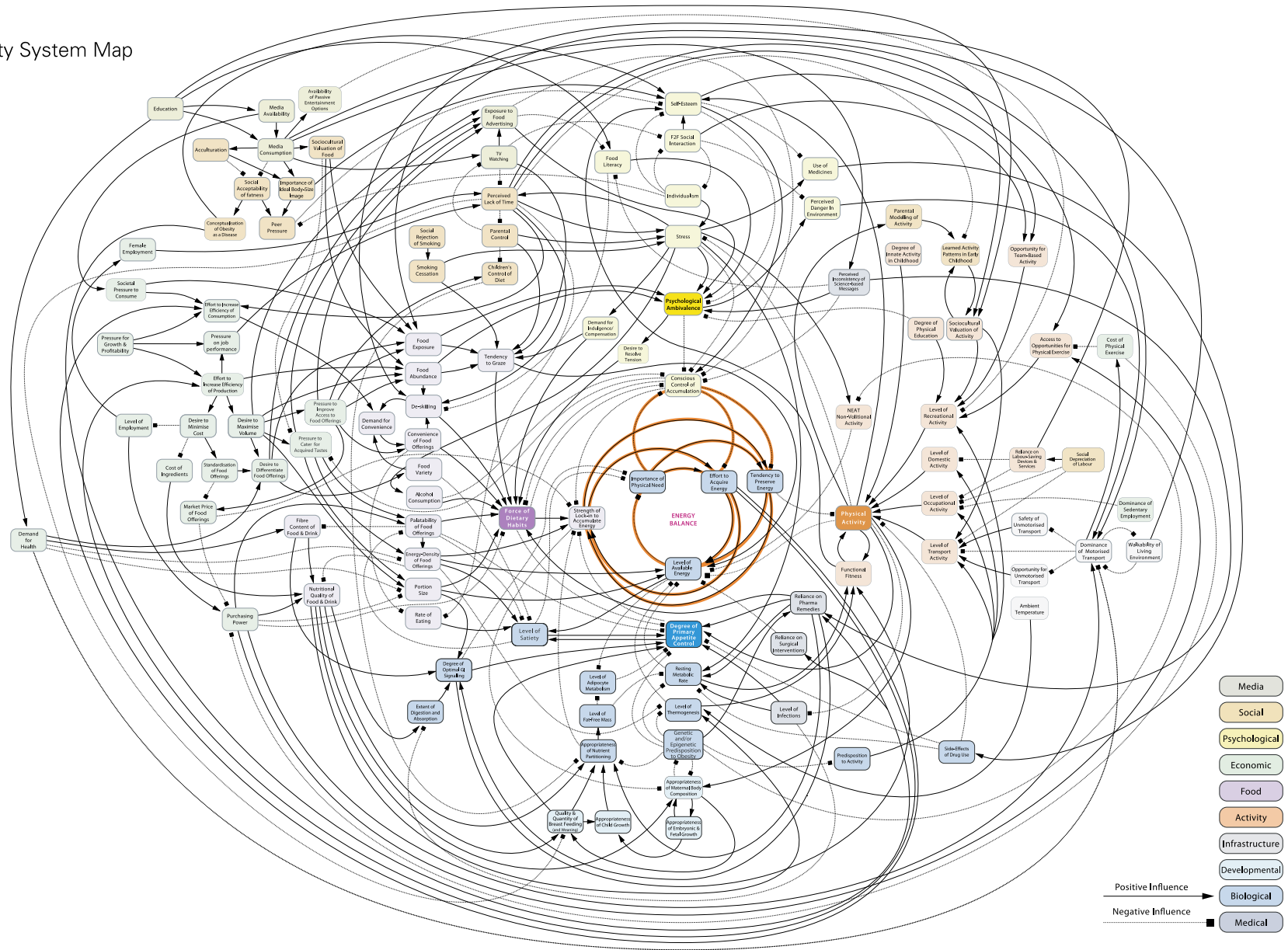
# An example of «understanding»

Obesity System Map

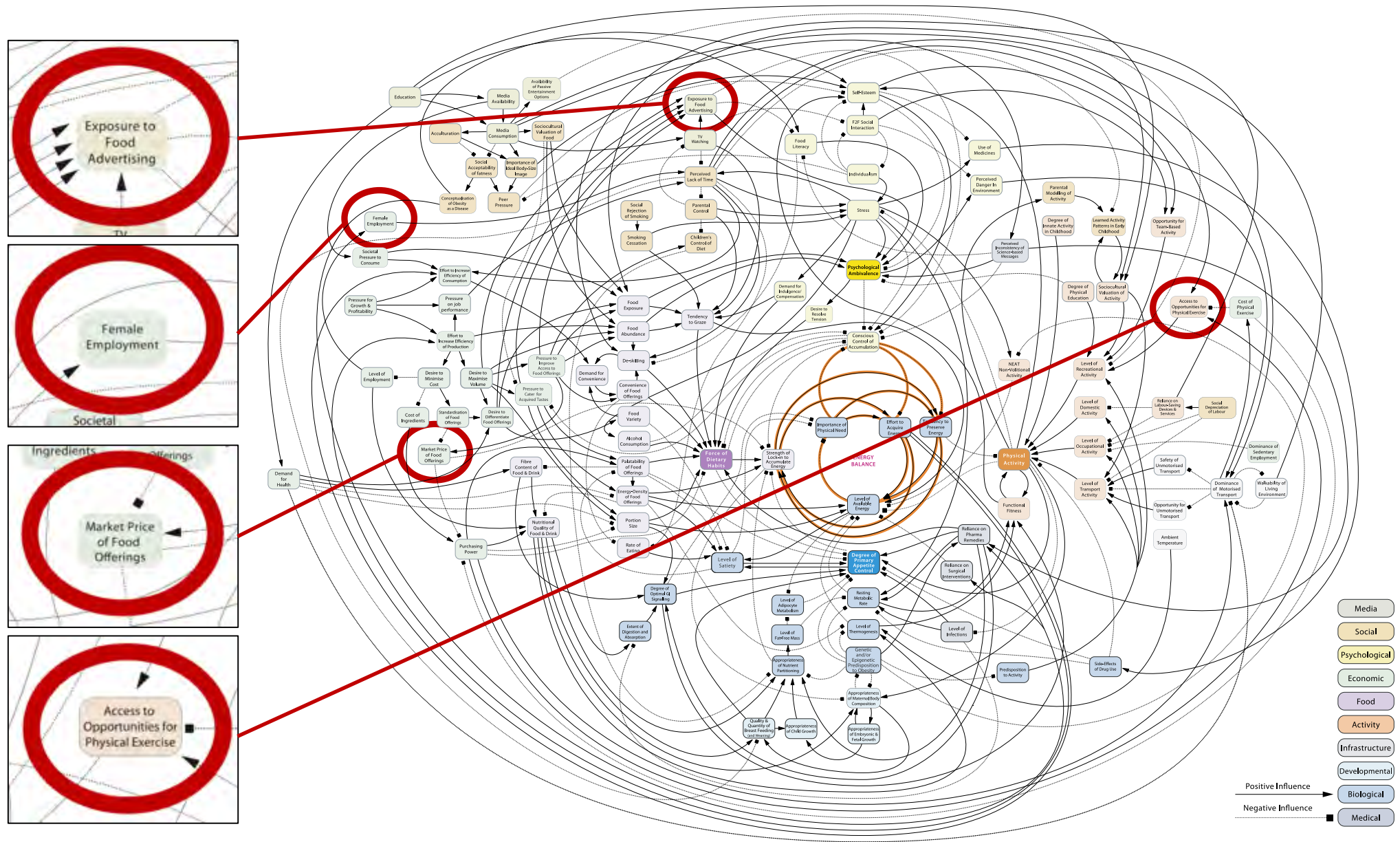








# Understanding -> ToC -> ToA



# The challenge of hollow words

**OBESITY** is a medical condition in which excess body fat has accumulated to an extent that it may have a negative effect on health. People are generally considered obese when their body mass index, a measurement obtained by dividing a person's weight by the square of the person's height—despite known allometric inaccuracies—is over  $30 \text{ kg/m}^2$ ; the range  $25\text{--}30 \text{ kg/m}^2$  is defined as overweight.

And what are “**EMPOWERMENT**”? .... “**RESILIENCE**”?....





# Resilience: from “framework”...



Financial



Natural



Physical



Human



Insitutional



Social

# ... to factors of change...



# ... to factors of change...



Financial



Natural



Physical



Human



Insitutional

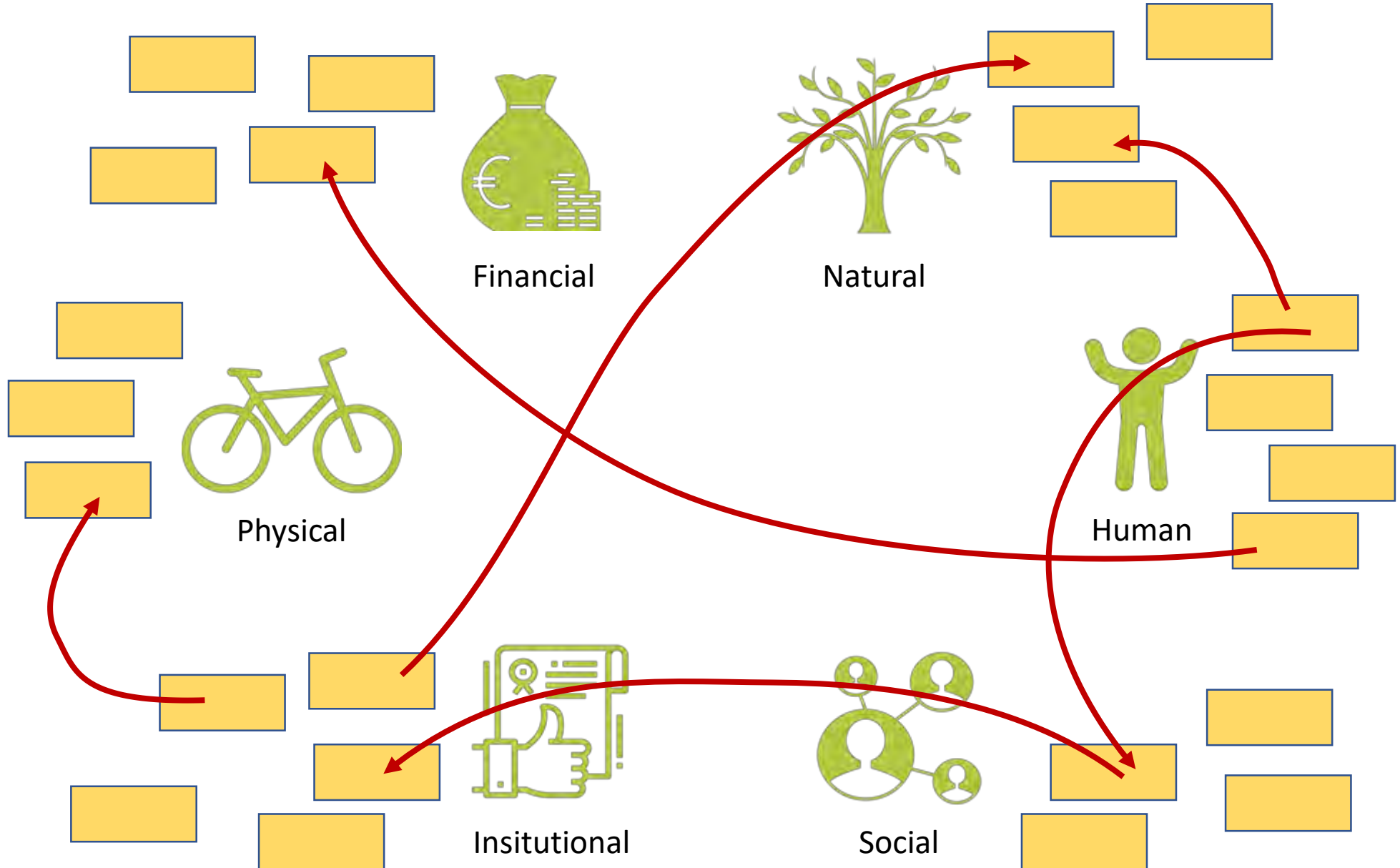


Social



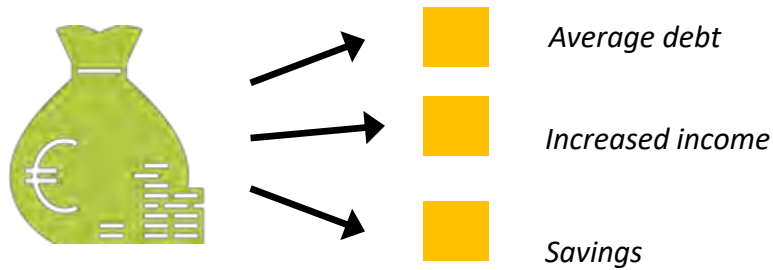


# ... to linkages, and “systems”...

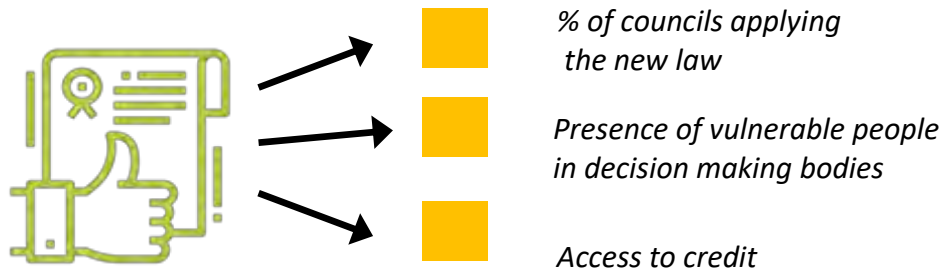


# ... (and some measures, maybe)

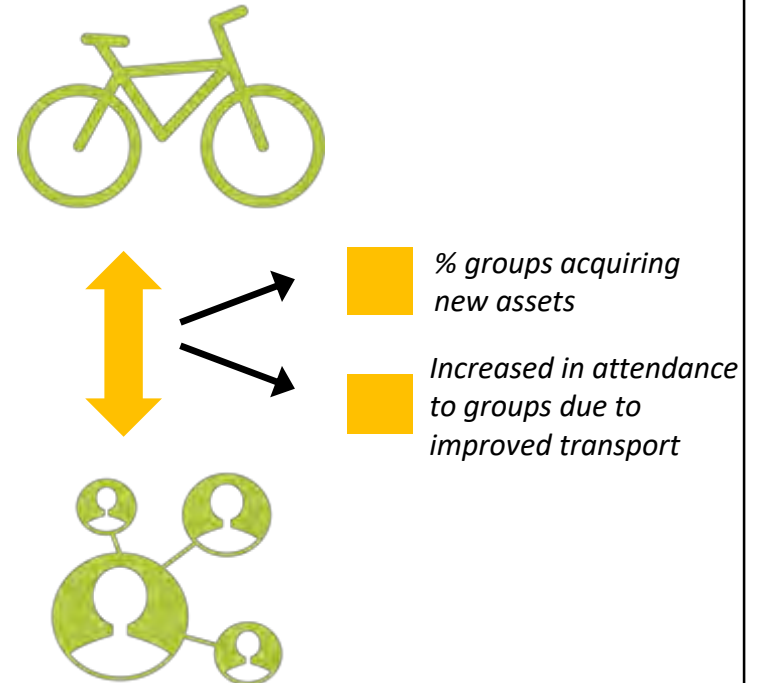
## Within dimensions (the easy ones!)



## Within dimensions (the difficult ones!)



## Across dimensions

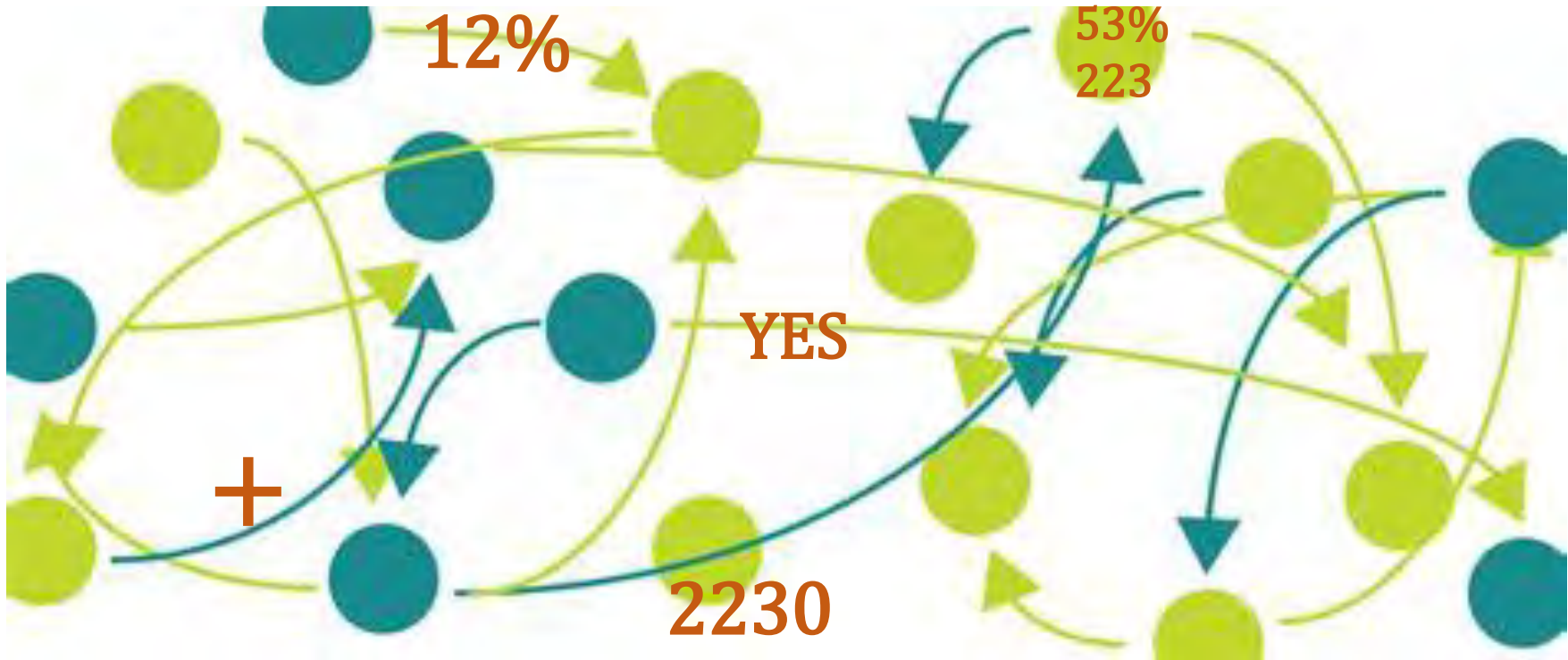


# New thinking, for understanding





# Measure only makes sense *within* understanding

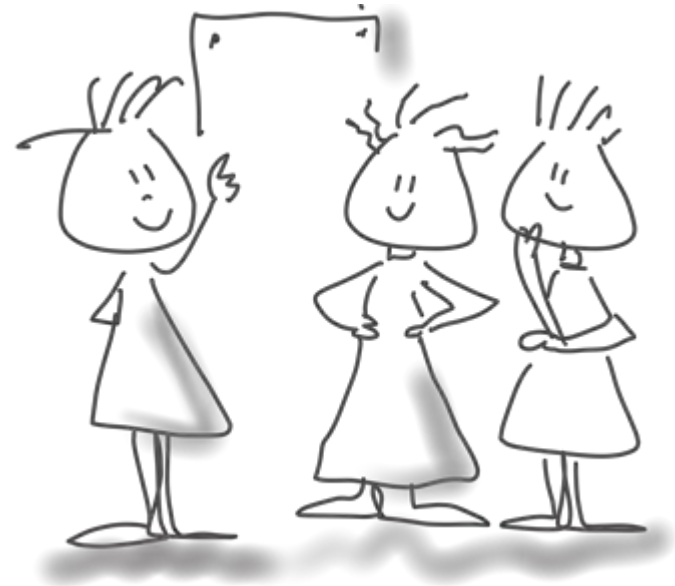


[and network metrics]

# And for whom we measure?

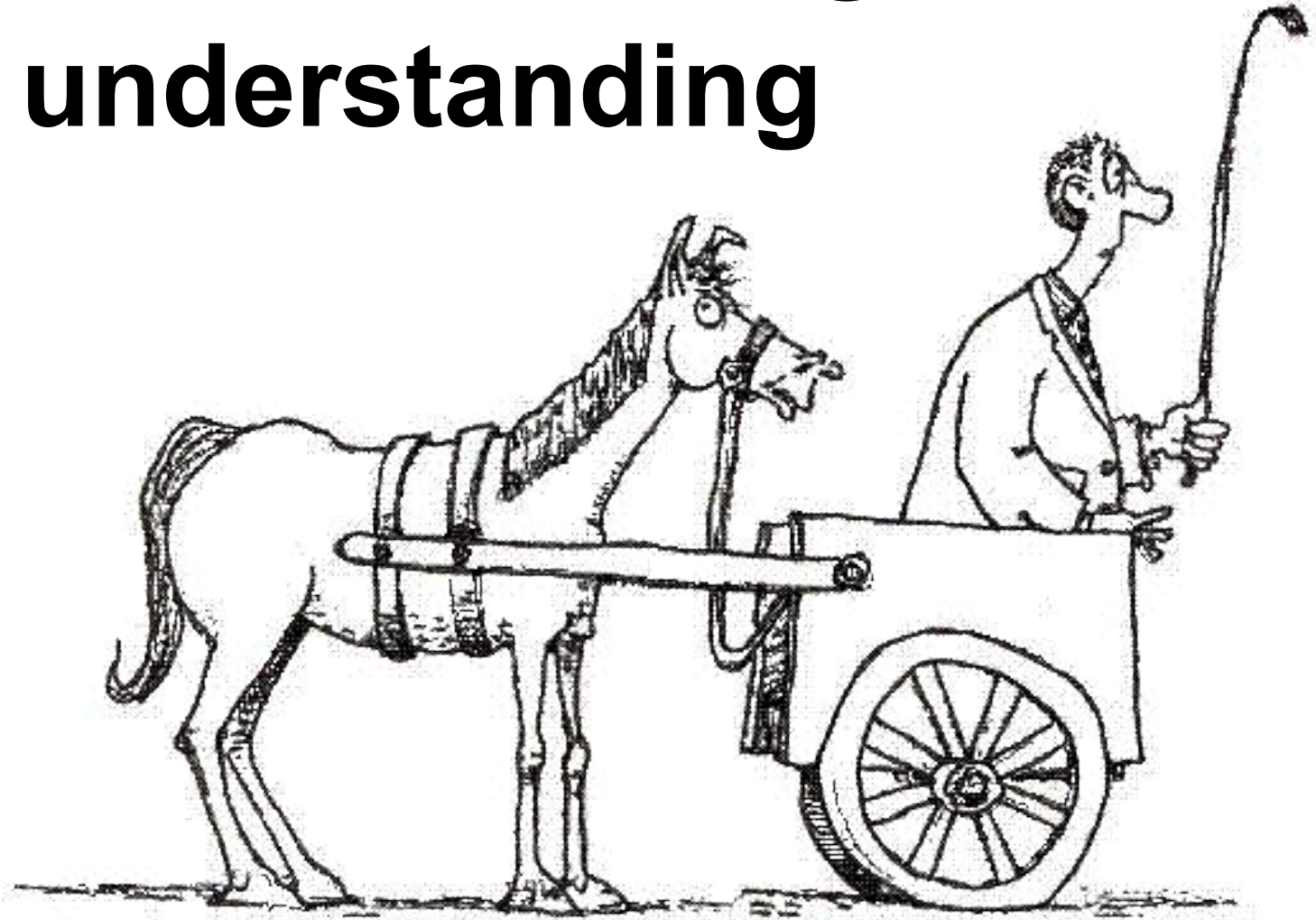


During the programme cycle  
We witnessed an increase of our  
Resilience index of 3%, which is 0.1%  
Above the target of the logframe



Do you realize that by doing this,  
You achieved a better XXXX?  
It doubled!  
See... It is worth continuing!  
Please, tell this to your neighbours!

# Let's not put measuring before understanding



*(how can you measure something you do not understand?)*



# **Some questions for you**

**Do you feel that there is  
an overemphasis on «measure»?**

**How do you address it?**

**What is your experience?**