

THE FUTURE OF DEVELOPMENT CO-OPERATION

Charting strategic directions

11-12 May 2026 | OECD, Paris



11 May: Bold visions for a new era

As geopolitical competition intensifies, economic models shift and global risks multiply, development co-operation actors must better define their role in shaping a more resilient and inclusive future.

Goals:

- **Confront the global shifts** that are redefining the space in which development takes place.
- **Outline visions for the future** of international development co-operation, including opportunities and risks.
- **Strategically position development co-operation**, highlighting its unique contributions and support to multiple policy objectives.

12 May: Actions for impact

To shift from ideas to action, decision makers and experts will stress-test proposals for the future of international development co-operation.

Goals:

- **Identify promising and strategic directions** that consider trade-offs and necessary guardrails.
- **Spark a multi-stakeholder dialogue** on priorities to drive meaningful change.
- **Map upcoming milestones** to activate development co-operation's renewed purpose and impactful pathways.

11 May: Bold visions for a new era

TIME	ITEM
08:00-11:00	<p style="text-align: center;">MORNING SIDE SESSIONS</p> <p style="text-align: center;"><i>Not livestreamed, onsite participation only</i></p> <p>08:15-09:30: Breakfast reception co-hosted by the OECD and ODI Global: What now? Moving from dialogue to decisions [by invitation]</p> <p>09:00-11:00: Global Alliance Against Hunger and Poverty, Board of Champions Meeting [by invitation, Board members only]</p> <p>09:30-11:00: The role of development finance data in the future of development co-operation [by invitation]</p> <p>10:00-11:00: Insights from development leaders: Emerging findings from key informant interviews on purpose and impact [by invitation]</p>
11:30-13:00	<p style="text-align: center;">OPENING SESSION</p> <p>Livestreamed</p> <p>Official welcome Pilar Garrido, Director of Development Co-operation, OECD</p> <p>Keynote: Hon. Nana Oye Bampoe Addo, Deputy Chief of Staff, on behalf of H.E. President John Dramani Mahama, Republic of Ghana</p> <p>Bold ideas for international co-operation in a fragmenting world Geopolitical and economic disruption are converging with a historic decline in official development assistance, which fell 23.1% from 2024 to 2025 with further reductions projected. Combined with budget cuts to multilateral organisations that threaten to trigger system-wide delivery failures, these forces are compounding pre-existing fragilities, and driving increases in unproductive debt, poverty and inequality. Life-saving services, growth and resilience are undermined.</p> <p>This session examines how these forces shape the outlook for low- and middle-income countries, how space for international co-operation has changed, and asks how development co-operation can remain relevant in a fragmenting world.</p> <p>Speakers</p> <ul style="list-style-type: none"> • Wellington Dias, Minister of Social Development and Fight Against Hunger, Brazil • Isata Mahoi, Minister of Gender and Children's Affairs, Sierra Leone (tbc) • Serah Makka, Africa Executive Director, ONE.org • Mavis Owusu-Gyamfi, President and CEO, African Center for Economic Transformation • Maharani Putri S. Wibowo, Director of Foreign Relations at the Ministry of National Development Planning, Indonesia • Ilana Seid, Ambassador of Palau to the United Nations and Chair of the Alliance of Small Island States • Areef Suleman, Chief Economist, Islamic Development Bank <p>Moderator: David Pilling, Africa Editor, Financial Times</p>
13:00-14:30	Lunch

<p>14:30-15:15</p> <p>Livestreamed</p>	<p>Interests, agency and accountability in a new era of development co-operation</p> <p>What guiding principles are needed to navigate a new era of development co-operation? Key tensions include balancing national interests with international solidarity, addressing the structures that undermine the agency of low- and middle-income countries and marginalised groups, and pursuing genuine mutual accountability. This session explores new opportunities to reshape relationships and shift narratives to better reflect the priorities of low- and middle-income countries, as well as the risks of not resolving long-standing issues within development co-operation.</p> <p>Speakers</p> <ul style="list-style-type: none"> • Patricia Danzi, Director General, Swiss Agency for Development and Co-operation • Stefan Dercon, Professor of Economic Policy, Blavatnik School of Government • Olivia Lazard, Senior Fellow, Berggruen Institute • Moky Makura, Executive Director, Africa No Filter • Alexandra Yised Palencia Garnica, Director, Agencia Presidencial de Cooperación Internacional, Colombia <p>Moderator: David Pilling, Africa Editor, Financial Times</p>
<p>15:15-16:00</p> <p>Livestreamed</p>	<p>The role of development in an intensifying security landscape</p> <p>As defence pressures mount in high-income countries, and instability spreads and diversifies across low- and middle-income countries, development and security are increasingly seen as competing priorities. Development actors are having to respond to immediate crises as well as global long-term risks to areas such as health and climate. This session explores how a more contested security environment is reshaping priorities, and how to balance short-term pressures with long-term development objectives.</p> <p>Speakers</p> <ul style="list-style-type: none"> • Angus Campbell, Australian Ambassador to Belgium, Luxembourg, the European Union and the North Atlantic Treaty Organization • Dominik P. Jankowski, Deputy Secretary General, NATO Parliamentary Assembly • Berlin Kafoa, Director Public Health Division, The Pacific Community • Hodan Osman, President, Somali Development and Reconstruction Bank • Olga Zykova, Deputy Minister of Finance, Ukraine <p>Moderator: David Pilling, Africa Editor, Financial Times</p>
<p>16:00-16:45</p> <p>Livestreamed</p>	<p>Economic transformation in an uncertain global economy</p> <p>Economic transformation has moved to the forefront of policy agendas across low- and middle-income countries, with renewed emphasis on industrial policy, job creation, and stronger local and regional markets. At the same time, many high-income countries are increasingly framing development co-operation in terms of mutual economic benefits, as outlined in OECD research for this conference. This session explores how this convergence in priorities creates opportunities to mobilise investment for productive transformation. It will also ask fundamental questions about preserving development co-operation's role in reducing poverty, tackling inequalities and ensuring that less strategically attractive markets are not left behind.</p> <p>Speakers</p> <ul style="list-style-type: none"> • Daniela Gabor, Professor of Economics, SOAS University of London • Katharina Stasch, Director General for Global Alliances, the EU and Economic Cooperation, German Federal Ministry for Economic Cooperation and Development • Sonia Toro, Executive Director, EU-Africa Chamber of Commerce

	<ul style="list-style-type: none"> • Steve Waygood, Chief Executive Officer, The Finance Transition Centre and Visiting Professor of Sustainable Finance, University of Surrey • Li Xiaoyun, Lead Chair, Professor of Development Studies, Honorary Dean of College of International Development and Global Agriculture, China Agricultural University <p>Moderator: David Pilling, Africa Editor, Financial Times</p>
<p>16:45-17:45</p> <p>Livestreamed</p>	<p>Charting strategic directions for the future of development co-operation</p> <p>Development leaders and high-level decision makers will present new models of development co-operation in response to a changing global landscape. This session will explore the opportunities and risks of mutually beneficial partnerships; examine the ‘soft’ and ‘hard’ power of development co-operation; reflect on the role of solidarity; and consider the shared frameworks and standards needed to chart strategic directions for transformational change.</p> <p>Speakers</p> <ul style="list-style-type: none"> • Amitabh Behar, Executive Director, Oxfam International • Steven Collet, Vice Minister for International Co-operation, the Netherlands • Abdullah Eren, President of TIKA, Türkiye • Eva Granados, State Secretary for International Co-operation, Spain • Shohei Hara, Senior Vice President, Japan International Co-operation Agency • Marjeta Jager, Deputy Director-General for International Partnerships, EU • Kalpana Kochar, Interim President, Global Policy and Advocacy, Gates Foundation <p>Moderator: David Pilling, Africa Editor, Financial Times</p>

12 May: Actions for impact

TIME	ITEM						
09:00-10:15 Livestreamed	<p>Resetting partnerships for global development progress This high-level panel will put forward proposals for resetting partnerships and the needed strategic and foundational shifts to ensure development co-operation delivers for the world's poorest people. Panellists will debate what it will take to move toward more equitable decision-making, meet country needs and rebalance power across the system. They will also consider how to address global inequalities, honour political and financial commitments, and align better with country-led priorities for sustainable progress and meaningful impact.</p> <p>Opening: Stine Håheim, State Secretary to Minister of International Development, Norway</p> <p>Panel:</p> <ul style="list-style-type: none"> • Dima Al-Khatib, Director, UNOSSC • Olaya Dotel, Vice Minister for International Co-operation, Dominican Republic • Renato Godinho, Director of the Support Mechanism of the Global Alliance Against Hunger and Poverty • Alexia Latortue, Head of Secretariat, Future of Development Co-operation Coalition • Richard Niwenshuti, Chief Executive Officer, Rwanda Co-operation Initiative • Mariin Ratnik, Undersecretary of Economic and Development Affairs, Estonia • Cindy Termorshuizen, Deputy Minister of International Development, Canada <p>Moderator: Len Ishmael, Senior Fellow, Policy Centre for the New South</p> <p>Closing fireside: Carsten Staur, Chair, OECD's Development Assistance Committee in conversation with Ida Mc Donnell, Head of Development Research, Development Co-operation Directorate, OECD</p>						
10:15-10:30	<p><i>Comfort break</i> <i>Moving to roundtable locations</i></p>						
	<p style="text-align: center;">IN-PERSON ROUNDTABLES: Not livestreamed <i>Stress-testing proposals for the future of development co-operation</i></p> <p>Roundtables convening senior leaders for open, high-level discussions on proposals for the future of development co-operation and advancing a forward-looking agenda grounded in what can be delivered. The goals are to identify common ground and shared ideas, while also challenging them from political, financial and operational realities and perspectives, as well as assumptions and potential blind spots, and identifying next steps.</p>						
10:30-12:00	<p>Identifying areas of convergence on purposes of international development co-operation Identify emerging areas of convergence on the purpose and priorities of development co-operation, while directly engaging areas of continued divergence to clarify options and define actionable next steps.</p> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 33%; text-align: left;">Roundtable 1</th> <th style="width: 33%; text-align: left;">Roundtable 2</th> <th style="width: 33%; text-align: left;">Roundtable 3</th> </tr> </thead> <tbody> <tr> <td style="vertical-align: top;"> <p>Facilitator: Peter Taylor, Professorial Research Fellow, Institute for Development Studies</p> <p>Opening Remarks Sergio Colina Martín, Director-General for Sustainable Development</p> </td> <td style="vertical-align: top;"> <p>Facilitator: Sebastien Treyer, Director General, IDDRI</p> <p>Opening Remarks Michael Gaffey, Director General, Irish Aid</p> </td> <td style="vertical-align: top;"> <p>Facilitator: Alanna O'Malley, Chair of Global Governance and Wealth, Erasmus University</p> <p>Opening Remarks Ivita Burmestre, Under-Secretary of State for Economic Relations, Latvia</p> </td> </tr> </tbody> </table>	Roundtable 1	Roundtable 2	Roundtable 3	<p>Facilitator: Peter Taylor, Professorial Research Fellow, Institute for Development Studies</p> <p>Opening Remarks Sergio Colina Martín, Director-General for Sustainable Development</p>	<p>Facilitator: Sebastien Treyer, Director General, IDDRI</p> <p>Opening Remarks Michael Gaffey, Director General, Irish Aid</p>	<p>Facilitator: Alanna O'Malley, Chair of Global Governance and Wealth, Erasmus University</p> <p>Opening Remarks Ivita Burmestre, Under-Secretary of State for Economic Relations, Latvia</p>
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Policies, Ministry of Foreign Affairs, European Union and Cooperation, Spain

Keynote address

Remy Rioux, President, Finance in Common Summit

OECD presentation

Ida Mc Donnell, Head of Development Research, Development Co-operation Directorate, OECD

Panel

Manuel de Araújo, Mayor of Quelimane, Mozambique

Mateo Estrémé, Director of International Co-operation, Argentina

Memory Kachambwa, Executive Director, FEMNET

Luciana Servo, President, Institute for Applied Economic Research

Diana Thorburn, Director of Research at the Caribbean Policy Research Institute (CAPRI), Jamaica

Keynote address

Sara Pantuliano, CEO, ODI/ Co-Chair WEF Global Future Council on Reimagining Aid

OECD presentation:

Eleanor Carey, Policy Analyst, Development Co-operation Directorate, OECD

Panel

Fatimetou Abdel Malick, Mayor of Tévragh-Zeina, Mauritania

Daniel Epembe Mosango, Secretary General, Ministry of Planning and Co-ordination, Democratic Republic of the Congo

Arunee Hiam, Deputy Director General, Thailand International Co-operation Agency

Hibak Kalfan, Executive Director, NEAR

Elsebeth Krone, State Secretary for Development Policy Danish Ministry of Foreign Affairs

Antón Leis García, Director, Spanish Agency for International Development Cooperation (AECID)

Keynote address

Bright Simons, President mPedigree/ Co-Chair WEF Global Future Council on Reimagining Aid

OECD presentation:

Joelline Benefice, Policy Analyst, Development Co-operation Directorate, OECD

Panel

Steffen Beitz, Country Director, KfW Mozambique

Nilima Gulrajani, Co-ordinator Donors in a Post-Aid World, ODI

Noela Pantoja, Executive Director, Agency for International Cooperation, Peru

Puji Pujiono, Advisor, Indonesian National Disaster Management Authority

Mariana Rondón, Deputy Executive Director at Plataforma CIPÓ, Brazil

12:00-13:30

Lunch

12:45-13:15

Coffee reception

The delegations of Australia, the Netherlands and the United Kingdom, together with Humanity United and the Uganda NGO Forum, will launch a Call to Action on Raising the Ambition on Locally Led Development

13:30-15:00

Maximising impact and managing trade-offs in decision-making

The second set of exchanges will focus on how to maximise impact within real-world constraints. Participants will examine trade-offs explicitly, with a view to strengthening decision-making, transparency and overall efficiency to drive progress.

Roundtable 1

Facilitator: Robin Ogilvy, Head of Division, Reforms and Partnerships for Development Impact, OECD

Opening Remarks

Jean Van Wetter, CEO, Enabel

Keynote address

Julie Delahanty, President, International Development Research Centre, Canada

OECD presentation: Megan Kennedy-Chouane, Team Lead for Evaluation, Development Co-operation Directorate, OECD

Panel

Marie Gaarder, Executive Director, 3ie

Mamy Ingabire Muziga, CEO, Charis UAS, Rwanda

Arif Mamun, Deputy Vice President of Evaluation and the Acting Chief Economist, Millennium Challenge Corporation

Kennedy Mbewe, Principal Planner, Ministry of Finance and National Planning, Zambia

Tellef Thorleifsson, CEO, NORFUND

Fahmida Khatun, Executive Director at the Centre for Policy Dialogue (CPD), Bangladesh

Roundtable 2

Facilitator: Margarita Gomez, Executive Director, Southern Voice

Opening Remarks

Jorge Moreira da Silva, Executive Director, UNOPS

Keynote address

Dean Karlan, Professor of Economics and Finance, Northwestern University

OECD presentation:

Shashwat Koirala, Economist, Development Co-operation Directorate, OECD

Panel

Abdullah Al-Sakran, Executive Director of Strategy and Development Sector, Saudi Fund for Development

Jörg Faust, Director, German Institute for Development Evaluation

Izumi Ohno, Professor Emeritus and Adjunct Professor, National Graduate Institute for Policy Studies, Japan

Patrick Saez, Senior Policy Advisor, Multilateral Performance Network, MOPAN

Vitalice Meja, Executive Director, Reality of Aid Africa Network

Marco Riccardo Rusconi, Director General, Italian Agency for Development Co-operation

Roundtable 3

Facilitator: Eva Beuselinck, Head of Division, Policy Analysis and Networks, OECD

Opening Remarks

Nurgul Djanaeva, President, Forum of Women's NGOs of Kyrgyzstan

Keynote address

Lisandro Martin, Director of Outcomes Department, World Bank

OECD presentation: Renwick Irvine, Team Lead for Peer Reviews, Development Co-operation Directorate, OECD

Panel

Pamla Gopaul, Head Policy Bridge Tank, Economic Analysis and Foresight Unit, AUDA- Nepal

Sushil Kumar, Assistant Professor, Research and Information System for Developing Countries

Annika Otterstedt, Co-chair, Global Partnership for Effective Development Cooperation and Director, Department for Results, Sida.

Miché Ouédraogo, President, African Evaluation Association

Florbela Paraiba, President of Camões, Portugal

15:00-15:30	<i>Break and moving to plenary</i>
15:30-15:50	<p>Fireside: Barry Andrews, Member of the European Parliament and Chair of EU Committee on Development, in conversation with Beatriz Lecumberri García, El País</p>
16:00-17:00 Livestreamed	<p>Commitments to Action: Advancing renewed purpose and maximising impact This session will focus on action and how the proposals from this OECD conference will inform the forthcoming OECD flagship report on the future of development co-operation (October 2026). It will also consider how proposals can feed into dialogue and decisions at upcoming international events and reform processes, including the UK Global Partnerships Conference, the Development Assistance Committee (DAC) Review, Accra Reset, the 2026 G7 Leaders' Summit, the Hamburg Sustainability Conference, as well as future G7 and G20 rounds, and UN processes.</p> <p>Speakers</p> <ul style="list-style-type: none"> • Éléonore Caroit, Minister for International Development, France • Baroness Chapman of Darlington, Minister of State for Development and Africa, Foreign, Commonwealth and Development Office, UK • Zane Dangor, Director General, DIRCO, South Africa • Arancha Gonzalez Laya, Co-Chair, Future of Development Co-operation Coalition • Nancy Lindborg, President and CEO, The David and Lucille Packard Foundation • Birgit Pickel, Director General for Sustainable Development and Climate, German Federal Ministry for Economic Cooperation and Development • Chang Wook-jin, Deputy Minister for Multilateral and Global Affairs, Ministry of Foreign Affairs, Republic of Korea • Carsten Staur, Chair, OECD's Development Assistance Committee • Gunjan Veda, Global Secretary, The Movement for Community Led Development <p>Moderator: Pilar Garrido, Director of Development Co-operation, OECD</p>